



COUNTY OF LOS ANGELES PROBATION DEPARTMENT

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(562) 940-2501



CALVIN C. REMINGTON
Interim Chief Probation Officer

September 27, 2016

TO: Supervisor Hilda L. Solis, Chair
Supervisor Mark Ridley-Thomas
Supervisor Sheila Kuehl
Supervisor Don Knabe
Supervisor Michael D. Antonovich

FROM: Calvin Remington
Interim Chief Probation Officer

Gail Farber *Gail Farber*
Director, Department of Public Works

SUBJECT: **REPORT BACK ON THE FEASIBILITY OF RENOVATING THE
CAMP SCOTT DORMITORY TO INCORPORATE THE LA MODEL
CONCEPT FOR GIRLS AND YOUNG WOMEN (ITEM NO. 15,
AGENDA OF JULY 26, 2016)**

On July 26, 2016, on motion of Supervisors Kuehl and Antonovich, the Board instructed the Interim Chief Probation Officer (Probation), the Chief Executive Officer (CEO), and the Department of Public Works (DPW) to submit a report with the Fiscal Year 2016-17 Supplemental Changes Budget that includes an analysis on the feasibility of renovating the dormitory-style facility at Camp Scott to provide a small-group therapeutic model for girls and young women conforming to the LA Model concept, and a corresponding funding plan, including any available grant funds that may offset the associated costs of the project.

Over the course of several weeks, DPW held various stakeholder meetings and explored configuration concepts with Probation and the CEO. Additionally, DPW solicited input from Board office representatives on various renovation concepts, including associated costs and schedule for project completion.

Analysis

Camp Scott, a Probation camp for girls and young women, is located at 28700 Bouquet Canyon Road in Santa Clarita. Camp Scott has one detention-style dormitory building

constructed in 1966, with a maximum capacity of 110 minors. The existing masonry building is 9,834 square feet, and consists of an open sleeping room with shared facilities, such as lounge, restrooms and showers. The minors are monitored by staff located at a control station in the center of the dormitory. Camp Scott's current daily population ranges from 30 to 45 minors.

To achieve the small-group therapeutic model at Camp Scott that is youth-centered and home-like, we recommend that the interior of the existing dormitory be completely reconfigured to create four small housing modules, each with two 6-bed sleeping rooms, a living room, a restroom with individual toilet and shower compartments, and a laundry room similar to the cottages at Campus Kilpatrick. In addition, there will be shared spaces, such as group counseling rooms, a mental health office, and a medical exam room. This configuration will emphasize a small group living concept that is unique to the LA Model. Each 12-youth group module stays together to foster relationship building and peer support while at the facility. It is anticipated that this type of configuration, with the various support services and programming, will improve the well-being of the minors, and potentially a reduction in recidivism.

In addition to the interior reconfiguration of the dormitory building, the building systems, such as the HVAC system, electrical system, and roofing system will be replaced to improve energy efficiency and functionality. These upgrades will add approximately 20 to 30 more years of usable life to the building.

Per the Board's direction, the recommended concept (Attachment A) will reasonably meet the intent of the LA Model, keeping within the current structure of the dormitory building, and providing housing for a total of 48 girls and young women. Assuming a mid-point of construction of April 2018, the estimated total project cost to renovate is \$4.5 million, which is inclusive of associated hard and soft costs, and furniture, fixtures and equipment. The proposed Project will require 24 months to complete from the date of project establishment.

Funding

The CEO has identified \$4.5 million in one-time additional fund balance to fully fund the proposed Project. This funding will be recommended for Board adoption in the Fiscal Year 2016-17 Supplemental Changes budget, scheduled for Board consideration on September 27, 2016. Unless instructed otherwise, upon adoption of the Supplemental Changes budget, \$4.5 million in net County cost appropriation will be transferred to Capital Project No. 87366 to fully fund the proposed Project.

Currently, there is no State grant funding available for the renovation of juvenile justice facilities, similar to the Senate Bill 81 grant. We will work with our legislative advocates to keep us apprised of future grant opportunities.

Conclusion

Should the Board wish to pursue this renovation concept at Camp Scott to provide a small-group therapeutic model for girls and young women conforming to the LA Model, it is recommended that a Capital Project be established, the associated funding approved, and that Public Works be directed to proceed with design activities necessary to move this proposed Project forward.

Additionally, we recommend that the existing operations at Camp Scott be temporarily relocated to Camp Scudder, an adjacent probation camp for girls and young women, during construction to allow the contractor total access to the site, which can expedite delivery of the proposed Project.

If you have any questions, please call us, or your staff may contact David Mitchell, at (562) 940-2508, Brad Bolger, at (213) 974-1360, or Massood Eftekhari, at (626) 458-4016.

CCR/GF

Attachment

c: Executive Office, Board of Supervisors
 Chief Executive Officer
 County Counsel
 Auditor-Controller
 Justice Deputies

CAMP SCOTT DORMITORY STUDY

9/06/16

ATTACHMENT A



LOS ANGELES COUNTY PROBATION



LOS ANGELES MODEL PROGRAM OBJECTIVES

- Physical environment that expresses a nurturing and home-like atmosphere.
- Positive youth development and relationship building
- Individualized youth care within a group setting
- Engagement and interaction between youth and staff
- Involvement of family members and care givers to ensure post release support
- Individual specialized care for health, behavior, and education of challenged youths
- Multi-disciplinary approach with other government and community based organizations
- Resource maximization of site, region, climate, community, etc.



LOS ANGELES COUNTY
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LOS ANGELES MODEL

- **Project Objective:**

- ✓ Remodel existing camp dorm building to meet the LA Model

- **Function**

- ✓ Accommodate 48 youths in a small group living environment

- **Total Cost = \$4,500,000**

- **Timeline = 24 months**



Camp Scott - Dormitory Floor Plan
(Other camp locations similar)



LOS ANGELES COUNTY
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EXECUTIVE SUMMARY



PURPOSE of STUDY

Test-fit existing dormitory building to assess the housing capacity utilizing a small group living intent of the LA Model.

Explore the highest and best use of the existing dorm building while minimizing cost and optimizing program.

Program goal is to follow the Camp Kilpatrick cottage model.

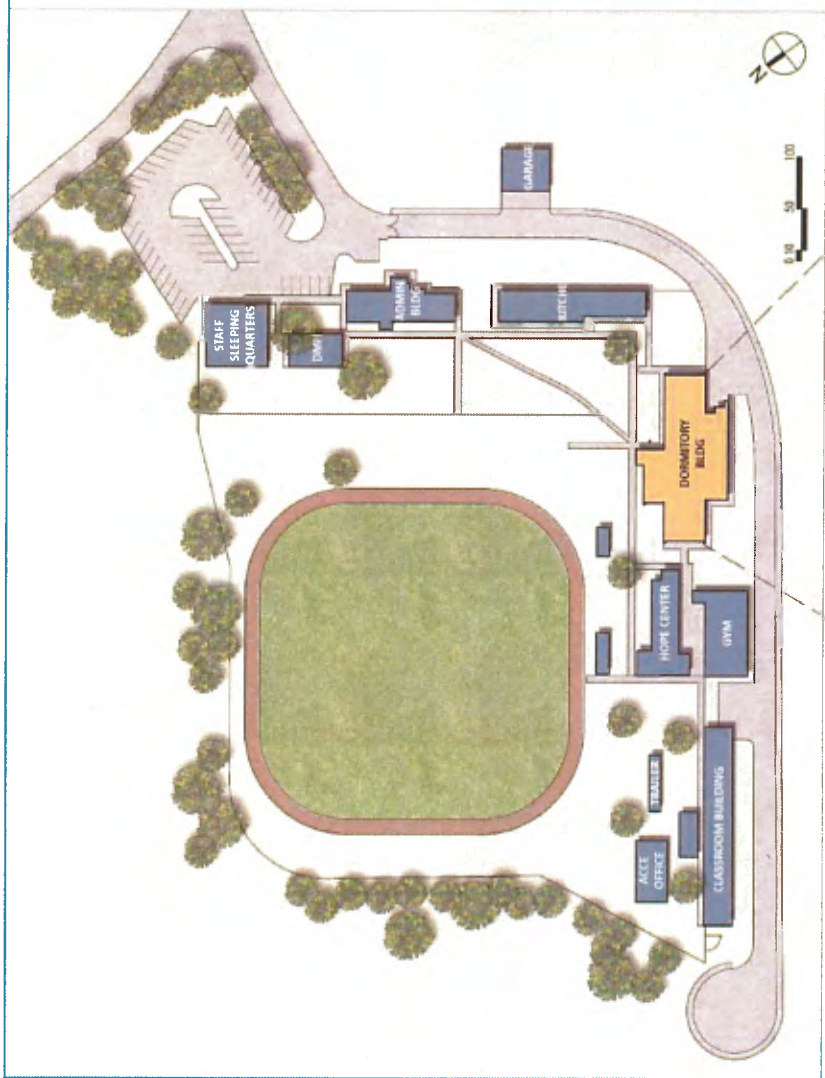
BACKGROUND

Existing dorm building (built in the 1950's) of concrete block and heavy timber construction.

Camp Scott is selected as implementation priority also to be used as the remodel prototype for test-fit purposes.

Majority of the existing juvenile camps have similar dormitory building on site.

- UTILIZATION LEGEND:
- DORMITORY ROOM
 - MULTI PURPOSE
 - OFFICES
 - NURSE/EXAM
 - LAUNDRY/STORAGE
 - REST ROOM/SHOWERS
 - CONTROL STATION



CAMP JOSEPH SCOTT SITE PLAN



EXISTING DORMITORY FLOOR PLAN (1956) - 9,834 SF



SPACE	DORM
ACTIVITY ROOM	2,514 SF
BEDROOMS	2,909 SF
GROUP COUNSEL	532 SF
SUPER. OFFICE	112 SF
DMH OFFICE	108 SF
MEDICAL EXAM	186 SF
INTERVIEW RM	0 SF
RESTROOM	98 SF
SHOWERS	1,029 SF
STAFF WORKSTAT.	0 SF
LAUNDRY ROOM	516 SF
STORAGE	0 SF
CIRCULATION	497 SF

SPACE TYPE	UNIT QTY	TOTAL
Small Group Living Unit	4	48
(2) 6-bed dormitories each		
(1) 12-person activity room each		
(1) toilet/shower facility each		
(1) laundry facility each		
SUPPORT CORE		
Medical/Nurse's Office	1	
MHD Office	1	
Supervisor Office	1	
Staff Toilet	1	
Group Counseling Rooms	2	

UTILIZATION LEGEND:

- 12 BED LIVING UNIT
- GROUP COUNSELING OFFICES
- MEDICAL EXAM
- LAUNDRY/STORAGE
- RESTROOM/SHOWERS
- RATED CORRIDOR
- BLDG SYSTEMS

WALL LEGEND:

- FULL HEIGHT WALL
- EXISTING LOW WALL



COUNTY OF LOS ANGELES
DEPARTMENT OF PUBLIC WORKS
900 S. Fremont Ave.,
Alhambra California 91803

COUNTY OF LOS ANGELES
CAMP JOSEPH SCOTT RENOVATION
28750 N. Bouquet Canyon Road,
Santa Clarita, California 91803

EXHIBIT: OPTION 3
SCALE: AS NOTED
DATE: 8/30/2016
BY: RAW International
8800 Grand Ave.
Suite 500
Los Angeles
CA 90017



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SELECTED REMODEL OPTION



RECOMMENDATION

Optimized LA Model Dorm Plan in Existing Building

- Overall, the LA Model small group living units is achieved for a total of 48 youths;
- Each living unit has two 6-bed dorms and one 12-person living/activity room;
- Each unit has dedicated toilet/shower facilities;
- Each unit has dedicated laundry facilities;
- All bedrooms have exterior windows;
- Acoustical and visual privacy are provided for each living unit;
- Two mobile staff workstations are located in each living/activity room.

PROS

- Living units do not have dedicated exterior recreation yards;
- Support core does not accommodate individualized interview rooms;
- Support core does not house dedicated staff workstations.

CONS



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RAW
INTERNATIONAL

RECOMMENDATIONS

Selected Option
Optimized LA Model in Existing Building
48 beds

Estimate Project Cost	DORM	
	Construction (incl. FF&E)	\$3,300,000
	Soft	\$1,200,000
	TOTAL	\$4,500,000
Implementation (Design through construction)	24 months	
Estimated completion date	Dec. 2018	

Note: Staff/minors relocation is not included



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COST & TIMELINE

